

Harrowgate Foods ERP Rollout September Red Status

**September ERP
status is red.**

RED

The failed data test puts January 4 at risk.

- The data migration test failed: 8% of product records have the wrong units.
- The planned January 4 go-live is at risk.

AT RISK

**Decision needed:
approve Option C.**



RECOMMENDATION:

**Add 4 data contractors for 6 weeks,
retain January 4, cost \$96,000.**

Finance and purchasing are on plan, but other workstreams need recovery.

Workstream	Status	Evidence
Finance	ON PLAN	On track
Warehouse	LATE	3 weeks late
Purchasing	ON PLAN	On track
Data	FAILED TEST	8% wrong units
Training	UPCOMING	Starts November 10

The January 4 go-live remains the plan, with recovery work still ahead.



Data quality and warehouse delay drive the red status.

Data migration
test failed

8%

of product records
have the wrong units

FAILED TEST

Warehouse
workstream

3 weeks

late

LATE

Option C adds capacity while keeping January 4.

Option	Recovery choice
A	Keep January 4 and go live with finance only.
B	Move all go-lives to February 15.
C	Add 4 data contractors for 6 weeks; keep January 4; cost \$96,000.

TEAM RECOMMENDATION: OPTION C

**Option C takes the forecast
above the approved budget.**

\$2.1M

Approved

\$1.46M

Spent

\$2.24M

Forecast with
Option C

OVER BUDGET

\$140,000
above approval

Five risks need active steering committee attention.

Risk	Status
Failed data migration test	OPEN
Wrong product units in 8% of records	OPEN
Warehouse workstream 3 weeks late	AT RISK
January 4 go-live exposure	AT RISK
Forecast exceeds approved budget by \$140,000 with Option C	OVER BUDGET

Approve Option C and track the next control points.



Approve Option C: add 4 data contractors for 6 weeks at \$96,000 while retaining January 4.

- 1** Monitor data correction
- 2** Monitor warehouse recovery
- 3** Track training start November 10

DECISION REQUIRED